

ANNEX A

"Since 2001, Beca Asia Holdings Pte Ltd in Singapore has been the group's regional HQ and hub for Asia. Singapore's then Prime Minister Mr Goh Chok Tong had said that Singapore could be the hub for countries within 7 hours flying time. Beca has fully adopted this principle. Singapore is our hub for Asia and we manage our work in ASEAN, China, Korea, India from it. There is a solid pool of strong and well trained managers and technical staff in Singapore with ethnic and cultural ties to the surrounding region which our regional hub could draw on. The Singapore government agencies have also been very proactive in organising trade missions to various countries that we have been interested in. Singapore diplomatic and trade posts in various countries have also been very helpful to our Singapore company as it grew into the region. A large number of foreign companies also have their regional HQs in Singapore which have opened up new client contacts and new opportunities for work in the region. All these factors have positively influenced our decision to have our regional HQ in Singapore."

Lee Chuan Seng
Chief Executive Officer
Beca Asia Holdings Pte Ltd

"On behalf of all Flowserve associates around the world, I would like to thank the government of Singapore for its longstanding commitment to our company and our associates in the region. Singapore is a major area of focus for Flowserve due to its stable economy, superb infrastructure and favorable business environment for our operations. The Chemical Process Technology Centre and the fact that Singapore serves as an Asia Pacific hub for many global businesses including our customers are two reasons why Flowserve is committed to our relationship with the government and citizens of Singapore."

Scott Greer
Chairman, President and Chief Executive Officer
Flowserve Pte Ltd

"Asia Pacific has some of the fastest growing economies in the world today and the need for energy, power generation, and petrochemicals is also expected to expand. With a highly-skilled workforce and access to emerging economies, Singapore is a logical choice as the regional headquarters for KBR's hydrocarbon business. Having operated in Singapore for over 30 years, KBR can continue to leverage its partnerships and alliances with local offshore fabrication yards to expand its business and regional presence."

Lou Pucher
Senior Vice President, Energy & Chemicals Division
Kellogg Brown & Root (KBR) Asia Pacific Pte Ltd

"We chose Singapore because time and again because Singapore has shown to the world that it always delivers on its promises. It may be small, but its influence far outweighs its size. Singapore has first world infrastructure and support services, and we get very quick connection to all parts of the world, and whether by email or through the phone, both fixed line and mobile, we can be instantly connected. Your sea and airports are world class. Most of the countries we operate in are within 7 hours by air and Singapore is served by all the major airlines of the world and sourcing for good, reliable logistics support for freight by air or sea is never a problem as we are able to ship out most of our products at competitive rates, or negotiate for better rates with major international freight forwarders as they are all represented here. Taxation is also a factor in the decision making and in this regard, and in this regard, Singapore is very aggressive in pushing for a lower tax regime. Finally, a good, clean and efficient government that is also pro business helps immeasurably in smoothing us over rough patches, so important in business, where time is money."

Mr Luc Charles Muller
Group Chief Executive Officer
Otto Industries BV

"Singapore is ideal as a HQ location for numerous reasons, amongst which are the conducive business environment and the talented workforce available here. The stability, transparency and responsiveness of the Singapore Government also make Singapore an attractive HQ location. Singapore's willingness to commit financial and infrastructure resources on research and development as well as its pro-business policies will definitely help companies expand and grow. For SembEnviro, close collaboration and assistance from the various Government agencies have given us a leg up in our expansion plans in the region."

Ms Loh Wai Kiew
President & CEO
Sembcorp Environmental Management Pte Ltd

"Sinomem has established a strong presence in China and we will explore expansion opportunities overseas especially in Southeast Asia including Singapore. The HQ is set up in Singapore to oversee the group's corporate matters and market expansion in the region. In Singapore, water is a very important issue and resources have been devoted to developing cost efficient water purification and treatment technology. As such, Singapore investors have a better understanding of water purification and treatment technologies and the value that such technologies can contribute to society. Singapore has high international profile and is well regarded in terms of regulation, standards of corporate governance and transparency."

Dr Lan Wei Guang
Founder and Managing Director
Sinomem Technology Limited